## Appendix F SMART Cost, Budget

Appendix 2

## Cloverdale to San Rafael Operating Costs

Equipment: 4 trainsets - 5 DMU 90-3's
Frequencies: 45-minute at Peak

| Transportation | Wages \& |  |  |
| :---: | :---: | :---: | :---: |
| Labor | Salaries | Employees | Cost |
| Train Operator-Regular | 38,000 | 8 | 304,000 |
| Train Operator-Overtime | 5,700 | 8 | 45,600 |
| Train Operator-Fringes | 17,100 | 8 | 136,800 |
| Train Attendant-Regular | 34,200 | 7 | 239,400 |
| Train Attendant-Overtime | 5,130 | 7 | 35,910 |
| Train Attendant-Fringes | 15,390 | 7 | 107,730 |
| Supervisor-Regular | 50,000 | 2 | 100,000 |
| Supervisor-Overtime | 7,500 | 2 | 15,000 |
| Supervisor-Fringes | 22,500 | 2 | 45,000 |
| Net Dispatchers Shared with NWP-Regular | 38,000 | 1.5 | 57,000 |
| Net Dispatchers Shared with NWP-Overtime | 5,700 | 1.5 | 8,550 |
| Net Dispatchers Shared with NWP-Fringes | 17,100 | 1.5 | 25,650 |
| Office Staff-Regular | 25,000 | 1 | 25,000 |
| Office Staff-Fringes | 11,250 | 1 | 11,250 |
| Total |  |  | 1,156,890 |
| Other |  |  |  |
| Low value tools and equipment |  |  | 1,600 |
| Other outside services |  |  | 1,600 |
| Total |  |  | 3,200 |
| Total transportation costs |  |  | 1,160,090 |
| Assumptions |  |  |  |
| Manpower per Glover tables |  |  |  |
| Dispatchers | 3 |  |  |
| Wages and salaries comparable to Denver LRT operation |  |  |  |
| Overtime | 10\% |  |  |
| Fringes | 45\% |  |  |
| Tools at per operator | 200 |  |  |
| Outside services per operator | 200 |  |  |
| SMART share of dispatcher time | 50\% |  |  |
| Maintenance of Equipment |  |  |  |
| Labor |  |  |  |
| Machinists-Regular | 36,000 | 4 | 144,000 |
| Machinist-Overtime | 5,400 | 4 | 21,600 |
| Machinist-Fringes | 16,200 | 4 | 64,800 |
| Electrician-Regular | 36,000 | 3 | 108,000 |
| Electrician-Overtime | 5,400 | 3 | 16,200 |
| Electrician-Fringes | 16,200 | 3 | 48,600 |
| Diesel mechanic-Regular | 36,000 | 4 | 144,000 |
| Diesel mechanic-Overtime | 5,400 | 4 | 21,600 |


| Diesel mechanic-Fringes | 16,200 |
| :--- | ---: |
| Car maintainer-Regular | 34,000 |
| Car maintainer-Overtime | 5,100 |
| Car maintainer-Fringes | 15,300 |
| Supervisor-Regular | 44,000 |
| Supervisor-Overtime | 6,600 |
| Supervisor-Fringes | 19,800 |
| Inventory clerk-Regular | 25,000 |
| Inventory clerk- Fringes | 8,910 |
| Total |  |
|  |  |
| Other |  |
| Parts |  |
| Low value tools and equipment |  |
| Cleaning supplies and other materials |  |
| Total |  |
|  |  |
| Total vehicle maintenance | $10 \%$ |
|  | $45 \%$ |
| Assumptions | 324,870 |
| Wages and salaries per LRT operation + additive | 0.625 |
| Overtime | 1,538 |
| Fringes | 0.062 |

Fuel 176,106
Assumptions
Gallons per train mile per DMU 90-3 0.440
Anticipated annual train miles 324,870
Price per gallon per Traffic World 1.12
Allowance for spillage and idling 10\%
Maintenance of Way
Labor

| Track maintainer-Regular | 31,000 | 12 | 372,000 |
| :--- | ---: | ---: | ---: |
| Track maintainer-Overtime | 4,650 | 12 | 55,800 |
| Track maintainer-Fringe | 13,950 | 12 | 167,400 |
| Electronic Technicians-Regular | 36,000 | 6 | 216,000 |
| Electronic Technicians-Overtime | 5,400 | 6 | 32,400 |
| Electronic Technicians-Fringe | 16,200 | 6 | 97,200 |
| Supervisor-Regular | 39,000 | 2 | 78,000 |
| Supervisor-Overtime | 5,850 | 2 | 11,700 |
| Supervisor-Fringe | 17,550 | 2 | 35,100 |
| Inventory clerk-Regular | 25,000 | 1 | 25,000 |
| Inventory clerk-Fringe | 11,250 | 1 | 11,250 |
| Total |  |  | $1,101,850$ |

## Other

$\begin{array}{ll}\text { Track } & \text { 205,887 }\end{array}$
Signals
257,358
Bridges and structures 12,868
Low value tools and equipment for track maintainers $\quad 30,000$
Low value tools and equipment for signal maintainers 6,000
$\begin{array}{ll}\text { Track contract maintenance } & 160,849\end{array}$
Bridges contract maintenance $\quad \underline{257,358}$
Total
930,321
$\begin{array}{ll}\text { Total Maintenance of Way } & 2,032,171 \\ \text { SMART } & \mathbf{1}, \mathbf{1 7 0 , 4 3 5}\end{array}$
SMART 1,170,435

## Assumptions

Wages and salaries per expert comments
Overtime 10\%
Fringes $45 \%$
Track miles 68
$\begin{array}{ll}\text { Track materials cost per mile per LRT } & 3,019\end{array}$
Signal materials cost per mile per LRT 3,774
Bridges/structures cost per mile (twice LRT) 189
Low value tools/equip. per track maintainer per LRT 2,500
Low value tools/equip. per signal maintainer per LRT 1,000
Track contract maintenance per mile per LRT 2,358
$\begin{array}{ll}\text { Bridges contract maintenance per mile (twice LRT) } & 3,774\end{array}$
NCRA track miles Ignacio - Healdsburg 42
NCRA track miles Healdsburg - Cloverdale 17
GGT track miles Ignacio - San Rafael Transit Center 9
SMART share of cost for NCRA track miles 60\%
SMART share Healdsburg - Cloverdale 30\%

## Storage/Shop Facility Maintenance

Labor

| Custodian-Regular | 24,563 | 1 | 24,563 |
| :--- | ---: | ---: | ---: |
| Custodian-Overtime | 3,684 | 1 | 3,684 |
| Custodian-Fringe | 11,053 | 1 | 11,053 |
| Mechanic-Regular | 24,563 | 1 | 24,563 |
| Mechanic-Overtime | 3,684 | 1 | 3,684 |
| Mechanic-Fringes | 11,053 | 1 | 11,053 |
| Total |  |  | 78,602 |

Other
Materials and supplies
18,120
$\begin{array}{ll}\text { Low value tools and equipment per custodian } & 1,000\end{array}$
Low value tools and equipment per mechanic 1,000
$\begin{array}{ll}\text { Building maintenance services } & 39,000\end{array}$
Contract maintenance 8,200
Lease for storage and shop 80,000

Utilities
Total
75,320
222,640
Total facility maintenance

| Assumptions |  |  |  |
| :---: | :---: | :---: | :---: |
| Maintainer wages per LRT |  |  |  |
| Overtime | 10\% |  |  |
| Fringes | 45\% |  |  |
| Materials and supplies per LRT | 18,120 |  |  |
| Low value tools/equipment per custodian per LRT | 1,000 |  |  |
| Low value tools/equipment per mechanic per LRT | 1,000 |  |  |
| Building maintenance per LRT | 39,000 |  |  |
| Contract maintenance per LRT | 8,200 |  |  |
| Lease for shop per ACE | 80,000 |  |  |
| Utilities per LRT | 75,320 |  |  |
| Station Services |  |  |  |
| Contracted Services |  |  |  |
| Security Guards |  |  | 150,000 |
| Custodian Services |  |  | 180,000 |
| Revenue Services |  |  | 200,000 |
| Telephonic Information Services Shared with GGT |  |  | 25,000 |
| Total |  |  | 555,000 |
| Other |  |  |  |
| Materials and Supplies |  |  | 22,000 |
| Utilities |  |  | 44,000 |
| Communications charges |  |  | 22,000 |
| Total |  |  | 88,000 |
| Total station services |  |  | 643,000 |
| Assumptions |  |  |  |
| Number of Stations | 11 |  |  |
| Materials and Supplies per Station per WSA | 2,000 |  |  |
| Utilities per Station per WSA | 4,000 |  |  |
| Communications charges estimate per WSA | 2,000 |  |  |
| Insurance and Claims |  |  | 1,200,000 |
| Assumptions |  |  |  |
| Liability insurance | 800,000 |  |  |
| Property and comprehensive protection | 200,000 |  |  |
| Non insured passenger/workers compensation | 200,000 |  |  |
| Self insurance retention |  |  |  |
| General and Administrative |  |  |  |
| Labor |  |  |  |
| General Manager-Regular | 100,000 | 1 | 100,000 |
| General Manager-Fringes | 45,000 | 1 | 45,000 |
| Controller-Regular | 90,000 | 1 | 90,000 |
| Controller-Fringes | 40,500 | 1 | 40,500 |
| Chief Operating Officer-Regular | 90,000 | 1 | 90,000 |
| Chief Operating Officer-Fringes | 40,500 | 1 | 40,500 |
| Accounting Clerk-Regular | 40,000 | 2 | 80,000 |Maintainer wages per LRT

Overtime ..... 10\%Materials and supplies per LRT18,120
dian per LRT1,000
Building maintenance per LRT ..... ,000Lease for shop per ACE80,000
Utilities per LRT150,000
Custodian Services200,000
Total
Other
Materials and Supplies44,000
Communications charges ..... ,000Assumptions
Number of Stations2,000
Utilities per Station per WSA2,000
1,200,000Liability insurance800,000
ction
200,000
Self insurance retentionLabor
General Manager Regular45,000Controller-FringesChief Operating Officer-Regular40,500Accounting Clerk-Regular40,000
Accounting Clerk-Fringe ..... 18,000
Administrative assistant-Regular ..... 25,22011,349Total
Other
Contract legal, accounting and consulting services ..... 120,000
Contract marketing services ..... 120,000
Automotive ..... 36,000
Telecommunications ..... 14,400
Telephone equipment rental ..... 12,000
PC rentals ..... 6,000
Copier ..... 12,000
Office supplies ..... 4,920
Travel and meetings ..... 12,000
Office lease ..... 72,000
Contractor resident manager-Regular ..... 90,000
Contractor resident manager-Fringes ..... 40,500
Transportation and maintenance management fee ..... 293,563
Total
Total general and administrative ..... 1,428,521
Assumptions
Management salaries levels above LRT supervisors
Accounting clerk pay half per WSA
Administrative assistant wages at LRT clerical levels
Fringes ..... 45\%
Legal, accounting and consulting fees per month ..... 10,000
Advertising per month ..... 10,000
Auto and pickup truck expense per month (\$500 per vehicle) ..... 3,000
Telecommunications per month ..... 1,200
Phone equipment at $\$ 1,000$ per month ..... 1,000
Personal computers ..... 10
PC rental per month ..... 50
Copiers ..... 2
Copier rental per month ..... 500
Office supplies per month ..... 100
Payroll service per month ..... 160
Postage per month ..... 50
Coffee and water per month ..... 50
Subscriptions per month ..... 50
Travel and meetings per month ..... 1,000
Office lease per month (includes janitorial services) ..... 6,000
Management fee percentage of total contracted labor ..... 10\%
Performance Incentive Payment (percentage of fee) ..... 0\%
Contractor general manager ..... 90,000
Contractor fringes ..... 45\%833,383

| Cost Category | Estimate | Percent |
| :--- | ---: | ---: |
| Transportation | $1,160,090$ | $16 \%$ |
| Maintenance of Equipment | $1,179,602$ | $16 \%$ |
| Fuel | 176,106 | $2 \%$ |
| Maintenance of Way | $1,170,435$ | $16 \%$ |
| Facility Maintenance | 301,242 | $4 \%$ |
| Station Services | 643,000 | $9 \%$ |
| Insurance | $1,200,000$ | $17 \%$ |
| General and Administrative | $\mathbf{1 , 4 2 8 , 5 2 1}$ | $\underline{20 \%}$ |
| Total | $7,258,995$ | $100 \%$ |

